



TRIANGLE INDUSTRIAL CITY IMPROVEMENT DISTRICT (TICID)

5-YEAR TERM BUDGET

1 July 2026 to 30 June 2031

	2026/27		2027/28		2028/29		2029/30		2030/31	
	R		R		R		R		R	
INCOME										
Income from additional rates	-3 641 610	97.2%	-3 860 110	97.9%	-4 091 716	97.5%	-4 337 220	98.1%	-4 597 451	98.2%
Other: Accumulated surplus	-100 000	2.7%	-80 000	2.0%	-100 000	2.4%	-80 000	1.8%	-80 000	1.7%
Other Income: Recycling	-3 000	0.1%	-3 000	0.1%	-3 000	0.1%	-3 000	0.1%	-3 000	0.1%
TOTAL INCOME	-3 744 610	100.0%	-3 943 110	100.0%	-4 194 716	100.0%	-4 420 220	100.0%	-4 680 451	100.0%
EXPENDITURE	R		R		R		R		R	
Employee-related	540 960	14.4%	573 238	14.5%	607 635	14.5%	644 103	14.6%	682 735	14.6%
Salaries and wages	402 000		426 120		451 690		478 794		507 525	
PAYE, UIF and SDL	104 300		110 558		117 190		124 229		131 670	
COIDA	3 000		3 000		3 180		3 370		3 570	
Bonus	31 660		33 560		35 575		37 710		39 970	
Core business	2 537 500	67.8%	2 707 490	68.7%	2 925 495	69.7%	3 128 785	70.8%	3 338 000	71.3%
Cleansing services	410 000		434 600		460 680		488 325		517 610	
Environmental upgrading	40 000		40 000		49 400		44 945		47 640	
Public safety	2 050 000		2 193 500		2 373 015		2 550 995		2 724 980	
Public Safety - CCTV monitoring	31 500		33 390		35 400		37 520		39 770	
Social upliftment	6 000		6 000		7 000		7 000		8 000	
Urban maintenance	-		-		-		-		-	
Depreciation	135 702	3.6%	125 572	3.2%	69 000	1.6%	54 500	1.2%	36 885	0.8%
Repairs & Maintenance	38 000	1.0%	40 280	1.0%	50 000	1.2%	45 000	1.0%	47 700	1.0%
General expenditure	283 200	7.6%	300 727	7.6%	319 835	7.6%	337 715	7.6%	357 207	7.6%
Accounting and taxation fees	60 000		63 600		67 440		71 520		75 750	
Advertising costs	6 550		6 943		7 400		7 800		8 270	
Auditors' remuneration	23 650		25 069		26 575		28 170		29 860	
Bank charges	9 500		10 070		10 700		11 320		11 990	
Catering and food	7 000		7 420		7 900		8 350		8 750	
Computer expenses	22 500		23 850		25 300		26 850		28 400	

	2026/27		2027/28		2028/29		2029/30		2030/31	
Contingency / Sundry	10 000		10 000		10 000		8 150		6 977	
Insurance	39 000		41 730		44 700		47 830		51 100	
Marketing and promotions	15 000		15 900		16 900		17 870		18 940	
Meeting expenses	5 000		5 500		6 150		6 655		7 320	
Office rental	45 000		48 150		51 530		55 140		59 000	
Printing / stationery / photographic	4 000		4 240		4 500		4 800		5 000	
Refreshments and teas	3 500		3 710		4 000		4 190		4 400	
Secretarial duties	8 000		8 480		9 000		9 550		10 100	
Telecommunication	15 000		15 900		16 860		17 880		18 900	
Utilities (not CCT)	9 500		10 165		10 880		11 640		12 450	
Projects	50 000	1.3%	50 000	1.3%	50 000	1.2%	50 000	1.1%	50 000	1.1%
Ad hoc environmental / greening / beautification	50 000		50 000		50 000		50 000		50 000	
Capital expenditure (PPE)	50 000	1.3%	30 000	0.8%	50 000	1.2%	30 000	0.7%	30 000	0.6%
CCTV / LPR cameras	50 000		30 000		50 000		30 000		30 000	
Rolling bad debt reserve 3%	109 248	2.9%	115 803	2.9%	122 751	2.9%	130 117	2.9%	137 924	2.9%
TOTAL EXPENDITURE	3 744 610	100.0%	3 943 110	100.0%	4 194 716	100.0%	4 420 220	100.0%	4 680 451	100.0%
(SURPLUS) / SHORTFALL	-		-		-		-		-	
GROWTH: EXPENDITURE	3.3%		5.3%		6.4%		5.4%		5.9%	
GROWTH: ADD RATES REQUIRED	7.0%		6.0%		6.0%		6.0%		6.0%	